THE COUNCIL OF THE INNS OF COURT (Company Limited by Guarantee)

REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2022

Company Number: 08804708 Charity Number: 1155640

REFERENCE AND ADMINISTRATIVE DETAILS

FOR THE YEAR ENDED 31 DECEMBER 2022

Status The organisation is a charitable company limited by guarantee, incorporated 6 December

2013 and registered as a charity on 5 February 2014. The charitable company commenced

operations on 1 July 2014.

Governing Document The charity is controlled by its memorandum and articles of association, and constitutes a

limited company, limited by guarantee, as defined by the Companies Act 2006.

Company Number 08804708

Charity Number 1155640

Registered Office 9 Gray's Inn Square

London WC1R 5JD

Trustees All Trustees served throughout the year and thereafter except where stated:

Janet Bignell KC

Desmond Browne KC (until 30 April 2022) Stephen Cartwright OBE (from 7 October 2022) Helen Davies KC (until 31 December 2022)

Gregory Dorey CVO Chantal Aimee Doerries KC

Judge Jill Frances (from 1 January 2023) Christopher Ghika CBE (from 10 July 2023)

Rt Hon Lord Justice Nicholas Green (from 1 May 2022)

Anthony Harking OBE (until 6 October 2022)

Guy Perricone (until 9 July 2023)

Anne Sharp CBE Richard Whittam KC

Victoria Wallace DL (until 14 April 2022)

Bankers Royal Bank of Scotland

5 – 10 Great Tower Street

London EC3P 3HX

Auditors Haysmacintyre LLP

10 Queen Street Place

London EC4R 1AG

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

The Trustees are pleased to present their annual Trustees' Report together with the financial statements for the year ended 31 December 2022 which are also prepared to meet the requirements of a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association and Accounting and Reporting by Charities - the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Statement of Recommended Practice for Charities (SORP 2015) (Second Edition, effective 1 January 2019) and, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

CONSTITUTION

The Council of the Inns of Court ("COIC") is set up under its Memorandum and Articles of Association, registered as a Company Limited by Guarantee, registration number 08804708 and is registered with the Charity Commission under the Charities Act 2011, registration number 1155640.

COIC was incorporated as a charitable company limited by guarantee on 6 December 2014. For the purposes of the Companies Act 2006 the Board of Trustees is regarded as the Board of Directors of the company.

The liability of the Trustees, being members of the charitable company, is limited. Every member of the charitable company undertakes to contribute such amounts as may be required, not exceeding one pound, to the assets of the charitable company in the event of the same being wound up whilst (s)he is a member, or within one year after (s)he ceases to be a member, for the payment of the debts and liabilities of the charitable company contracted before (s)he ceased to be a member and for such costs, charges and expenses of the winding up, and for the adjustment of the rights of the contributions among themselves.

OBJECTIVES AND ACTIVITIES

The objects of the council are to:

- 1. Advance education in the administration and practice of the law, by providing leadership and guidance to the pursuit of excellence in advocacy;
- 2. Enforce professional standards of conduct amongst barristers by administering Disciplinary Tribunals for barristers facing charges of professional misconduct.

Strategic Aims

The strategic aims in pursuit of the above charitable objects are to:

- 1. Provide excellent Bar training for the selected ICCA cohort of Bar students;
- 2. Provide leadership and guidance in advocacy training;
- 3. Provide a forum in which the Inns and other advocacy trainers can meet and share information on advocacy;
- 4. Research & disseminate materials and best practice in advocacy and advocacy training;
- 5. Organise educational training and other events;
- 6. Communicate with all interested persons and organisations regarding advocacy standards and training;
- 7. Liaise and cooperate with legal jurisdictions outside of England and Wales in the provision of advocacy training and training of trainers;
- 8. Provide a Bar tribunal hearings service that is efficient, effective, timely, professional and transparent and one that uses up to date practices and approaches;
- 9. Facilitate high quality decision-making in the public interest;
- 10. Provide independence and clear separation of the adjudicatory function from the prosecuting role of the Bar Standards Board.

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

Objectives

A number of objectives were set for 2022, amongst the most significant were to:

- 1. Continue to focus outreach work to attract as diverse a student cohort as possible whilst maintaining the very high standards of ability among the enrolled cohort;
- 2. Pursue academic excellence in the teaching and assessment of Bar students to strive for continued high pass rates in both the online and face-to-face elements of the Bar Course;
- 3. Continue to offer focussed and dedicated Careers advice and support to assist those aiming to secure pupillage to have the best possible chance of success;
- 4. Encourage the ongoing delivery and rigorous teaching of 'Advocacy and the Vulnerable' training across the Inns and Circuits for both the Criminal Bar and the FLBA, with the focus on improved pedagogic content and outcomes of trainees by delivery of material through our virtual learning environment (VLE);
- 5. Continue to support the FLBA to maintain high standards of teaching and delivery of the ICCA A&V course to FLBA members and to upgrade materials as they move to the virtual learning environment over the course of 2022;
- 6. To promote our newly developed 'Advocacy for Children in Conflict with the Law' Course to ensure that there are sufficient high-quality facilitators to train pupils and practitioners in all criminal sets. Ongoing research and maintenance of high-quality content will be imperative. Promotion of this flagship work across international jurisdictions will continue;
- 7. To encourage the Bar Council to adopt a scheme of kitemarking for training delivered by the ICCA for all barristers to adopt on the MyBar profile. This will enable practitioners to demonstrate competence in specialist areas of practice;
- 8. Raising the brand profile of the ICCA both in terms of the Bar Course and the material we offer for CPD and Pupillage;
- 9. Continue to monitor the fees for the ICCA Bar Course to ensure the course is marketed for the lowest sustainable cost;
- 10. Deliver an ICCA Conference setting the standard for best practice and offering a platform for lessons learnt and aspirations for the future;
- 11. Delivery a bursary fund for ICCA Bar students of socio-economically disadvantaged and BME backgrounds and encourage additional donations to boost the availability of funding for those destined for some of the SBAs;
- 12. Continue to forge and nurture relationships with all the Inns who host the face-to-face ICCA Bar Course;
- 13. Review and improve materials, based on student feedback and data analysis to ensure continually high pass rates for ICCA students;
- 14. Plan and develop strategies to predict incoming regulatory demands such as advocacy curriculum and negotiation in pupillage;
- 15. Refocus the energies of the ICCA International Committee to encourage wider recruitment of trainers, better materials and a truly international offering of relevant and high-quality training;
- 16. Recruit and train a cohort of BTAS panellists and clerks;
- 17. Recruit and induct to a number of key governance roles including the President of COIC and a number of the ICCA Governors;
- 18. Work with the BSB to improve the efficiency and timeliness of the way in which complaints about barristers are dealt with from the time of the complaint through to final determination of charges;
- 19. Work with the BSB to project plan how a review the regulations governing the conduct of tribunals (amongst other things) might be undertaken;
- 20. Work with the regulator to review the Memorandum of Understanding between the BSB, the Inns and COIC that governs the delivery and quality assurance of the Inns' regulated activity and the conduct of the Inns' Conduct Committee;
- 21. Implement the revised governance structures as set out in the new Governance Guide.

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

Public Benefit

In determining strategy and activity the Trustees had regard to the Charity Commission's guidance on public benefit. COIC exists to:

- Advance education in the administration and practice of the law, principally through the activities of the <u>Inns of Court College of Advocacy</u>, by providing leadership, guidance and co-ordination in relation to the pursuit of academic and professional excellence for the bar.
- 2. Enforce professional standards of conduct amongst barristers through the activities of the <u>Bar Tribunals and Adjudication Service</u>, for example:
 - i. Appointing and administering Disciplinary Tribunals for barristers facing charges of professional misconduct. Tribunals are open to the public, and the charges and findings of the Tribunals are published in the public domain;
 - ii. Appointing and administering Interim Suspension Panels and Fitness to Practice Panels for barristers;
 - iii. Appointing and administering Inns' Conduct Committee Hearings to consider admission and disciplinary cases brought against individuals aspiring to be called to the bar of England and Wales, and so determine whether they are fit and proper to be practising barristers;

and doing so at no cost to the public or those involved in the hearing process.

ACHIEVEMENTS AND PERFORMANCE

- 1. Our diversity statistics show that we have maintained a diverse cohort of students when one compares it to the BSB published data for Pupillage and for the Bar in general;
- 2. In six sittings of the BSB's online assessments, the ICCA student cohort has outperformed the wider Bar student body by 30%, maintaining a steady 92% pass rate from December 2020 onwards;
- 3. We have expanded our Careers provision to engage more practitioners equipped to help and support prospective pupils in their search for pupillage. The 2021 graduating cohort boast a 93% success rate in securing pupillage;
- 4. Through our work with the FLBA, we have encouraged widespread adoption of the 20 Principles in the family courts. The 'Advocacy and the Vulnerable' training has continued across the Inns and Circuits for the Criminal Bar, and we have commissioned new films and remediations to focus on improved pedagogic content and outcomes of trainees by delivery of material;
- 5. We aided the Parole Board to produce a new course for Parole Board members who question vulnerable prisoners as to risk and we have contributed to that training rollout;
- 6. We have assisted the FLBA to train over 24 Facilitators to aid their rollout of 'A&V' training to their membership;
- 7. We trained 10 Facilitators on our flagship 'Advocacy for Children in Conflict with the Law' Course who will go on to train all criminal pupils over the course of 2023/24. The course is the only one that is available to members of the Bar to assist them in achieving the Youth Proceedings Competences set by the Regulator;
- 8. The ICCA brand has increased in popularity which is clear from our analytics across the website and the increased interest in Bar training;
- 9. Fees for the ICCA Bar Course continue to be the lowest in London for a full-time course requiring students on-site four days a week. They continue to be set below inflation so as to make the course as affordable as possible to as many as possible;
- 10. A new ICCA Bursary Fund has been established for ICCA Bar students from socio-economically disadvantaged and Black and Ethnic Minority backgrounds funded by one of the largest Specialist Bar Associations with a hope that the fund will be further increased by other donations;
- 11. Our relationship with the host Inns of the ICCA Bar Course continues to be collaborative and supportive;
- 12. Remediations to Part One materials has continued at every point at which we receive granular feedback form the BSB. To this extent, the ICCA student body has maintained pass rates of 92% over six sittings of those assessments;

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

ACHIEVEMENTS AND PERFORMANCE (CONTINUED)

- 13. We are poised to respond to regulatory initiatives to enhance advocacy and negotiation teaching and assessment having enabled two senior staff members to undertake an internationally-recognised negotiation course and qualify as negotiators;
- 14. The ICCA International Committee has been led by a newly appointed Chair who has encouraged wider recruitment of trainers and we have travelled to Sierra Leone with the help of Role UK funding to carry out advocacy training. There are a number of initiatives under scrutiny to maintain a presence in international training;
- 15. Work with the ICCA Governors and its Finance and Operations Committee continues to be focussed and prescient to ensure the financial sustainability of the Bar Course and enable the delivery of CPD projects and regulatory-driven projects where the ICCA are best placed to do so. Our work on remodelling of budgetary approaches to the prediction of student numbers and therefore, income has proved accurate and more reliable;
- 16. Dean's Lectures have been introduced to the ICCA Bar curriculum which have thus far covered trauma-informed practice, handling children and vulnerable witnesses in all cases and 'Diversity at the Bar, the Facts and Figures';
- 17. We have developed a work stream around all our surveys and now operate a system that specifically allows us to monitor student satisfaction both pastorally, academically and to review and improve materials. On Part Two, we continue to upgrade and improve processes and procedures to make Academic Regulations operate smoothly and to comply with regulatory oversight;
- 18. Our Chair of Governors wrote to all sets of Chambers and Pupillage Recruiters to elaborate on the ICCA Bar Course ethos and successes so far with a view to encouraging Chambers to recruit from the talented pool of ICCA Bar students;
- 19. The new BTAS Sanctions Guidance was successfully introduced;
- 20. 48 new BTAS panellists and clerks were recruited and the diversity of the panel was increased. All panellists and clerks: were trained in conducting fair tribunals and unconscious bias; undertook required reading and observed hearings;
- 21. A number of key governance roles were recruited to, including the President of COIC and a number of ICCA Trustees;
- 22. BTAS has worked, and will continue to work, with the BSB to better understand how to improve the efficiency and timeliness of determining professional conduct complaints;
- 23. COIC reviewed the Memorandum of Understanding between the BSB, the Inns and COIC and implemented (in early 2023) a revised Memorandum. The Memorandum governs the delivery and quality assurance of the Inns' regulated activity and conduct of the Inns' Conduct Committee;
- 24. Towards the end of 2022 COIC implemented a revised structure and meeting pattern for its governance committees.

The charity does not fundraise with members of the public and have had no fundraising complaints in the year.

FINANCIAL REVIEW

The total income for the year of £3,101,280 comprised grants of £1,930,020 from the Inns of Court, £1,170,031 of student fee income, as well as bank interest of £1,229.

After deducting unrestricted expenditure of £3,199,378 the charity made a deficit of £98,098 on unrestricted funds. This was with the approval of the Trustees and is in line with its Reserves Policy. The deficit was the consequence of lower than expected student fee income, which was budgeted for at a time when the Bar Course was new and COIC had little or no historical data to reliably forecast from. COIC continues to collect and analyse student number data so that its current and future forecasts are becoming ever more accurate.

The Trustees regularly assess major risks to which the charity is exposed, in particular operational and financial risks. COIC has devised and put in place a detailed Disaster Recovery and Business Continuity Plan. We confirm that, for each identified risk, there are defined monitoring, control and review systems, with specific allocation of responsibilities in place.

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

FINANCIAL REVIEW (CONTINUED)

Key Risks include:

- 1. A failure to meet recruitment targets for the ICCA Bar Course; or to overestimate actual numbers enrolling on the course, will lead to a reduction in fee income. This will impact on cashflow and will require careful and active management to ensure the ongoing viability of the course. This risk will be mitigated by using efficiency savings (for cashflow issues) and (to increase future student numbers) evaluating and revising the ICCA's recruitment strategy.
- 2. Adverse findings about any aspect of the ICCA Bar Course by any of its regulatory or authorising bodies may cause reputational damage and affect the viability of the course. To be mitigated by ensuring the course (in design, delivery and governance) is of the highest standard, and quantitative and qualitative data is constantly collected and analysed to ensure this can be effectively monitored;
- 3. Loss of access to Tribunal suite or COIC Offices (due to fire or other cause). To be mitigated by disaster recovery processes including working online to continue to deliver teaching and/or Tribunals when it is appropriate to do so;
- 4. Tribunals and other hearings not delivered in accordance with the applicable regulations / processes leading to legal challenge / costs against COIC. To be mitigated by Tribunal Panel Member & staff training, rules & standard operating procedures, supported by regular appraisals. Insurance is in place to minimise financial risk to the charity;
- 5. As a small organisation COIC is more exposed than larger ones to significant levels of staff turnover the impact of even a small number of staff leaving simultaneously could impact on our ability to deliver. To be mitigated as above by SOPs, appraisal, training and flexibility of staff (with cross-skilling across key functions).

While COIC is almost entirely dependent on the four Inns of Court for all non-student fee income, the probability of funds not being forthcoming is extremely low. The Inns have repeatedly confirmed their commitment to COIC, and annual confirmation is provided that they will continue to provide support and funding. Additionally, COIC has not taken on liabilities beyond this, and in 2019 the Inns agreed a 'Deed of Undertaking' that made their commitment to financially support the ICCA Bar Course legally enforceable.

The development of the ICCA, and in particular the sustainable growth of the Bar Course, is a major undertaking. This will require continued careful planning of staff levels, resources and finance supported by careful management by staff and oversight / governance by the Trustees and Board of Governors.

RESERVES POLICY

The Board of Trustees have resolved that the sums equivalent to one month's turnover be held in reserve, which for 2022 amounted to £270,000. The reserve is held to meet any short-term cash flow needs and to meet any additional costs incurred should COIC cease trading.

In setting this level of reserve, the Board of Trustees noted the undertaking given by each of the four Inns of Court in their annual grant letter (subject to specific terms being met):

"The Inn undertakes to give the Charity three months' notice, or a further grant equivalent to three months' running costs of the Charity, if the Inn decides not to make a grant in future years or decides to substantially reduce the grant such that the Charity is not able to meet its running costs".

During this year of account, the actual level of free reserves amounted to £412,156, which exceeds the target by £142,156. In future as COIC's Bar Course increases in size and turnover, the amount required by the reserves policy will increase too.

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

PLANS FOR FUTURE PERIODS

In addition to pursuing its charitable objectives and strategic aims, a number of specific objectives have been set for 2023, of which the most significant are:

- 1. To increase the number of students enrolling onto the ICCA Bar Course, both by undertaking outreach and marketing activities, and by publicising the exceptional results achieved by our students both in examinations and in achieving pupillage;
- 2. To further increase the diversity of our student cohort by focused outreach work, and by expanding the ICCA Bursary scheme available to those from socio-economically disadvantaged and BME backgrounds;
- 3. To ensure continued high pass rates for ICCA students by reviewing and improving materials, ensuring the demands of a high standards course are balanced with effective support to ensure students' wellbeing;
- 4. To roll out the ICCA's 'Advocacy for Children in Conflict with the Law' Course to ensure that there are sufficient high-quality facilitators to train pupils and practitioners, underpinned by ongoing research and review of high-quality content;
- 5. Pursue an international advocacy programme to uphold the rule of law, seeking external funding wherever possible;
- 6. Introduce charging for ICCA CPD materials, by marketing Pupillage Ethics materials to Pupils attempting the BSB Pupillage Ethics assessment;
- 7. Develop strategies to ensure the ICCA provides materials for the practising Bar, where it is best placed to do so, which meets market needs and anticipates/responds to regulatory demands (such as advocacy curriculum and negotiation in pupillage);
- 8. Negotiate with the Bar Standards Board for them to commence repayment of a proportion of the annual operating costs associated with providing the Tribunal Service for the Bar, currently funded entirely by the Inns of Court;
- 9. Work with the BSB to ensure the Bar has high quality disciplinary and enforcement processes in place, , by contributing to BSB reviews of the Disciplinary Regulations and the Inns' Conduct Committee Rules;
- 10. Implement cyber secure IT systems and working practices across all COIC's activities;
- 11. Assist the Inns of Court to determine, in the current environment, what the most appropriate timing is for individuals to be Called to the Bar.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Board of Trustees is responsible for the overall management of COIC but delegates responsibility for the day to day management to its Director, within a framework of agreed policies and controls. At 31 December 2022 the Board comprised 9 Trustees. COIC aims to ensure that its Board is properly balanced in terms of gender, ethnicity, disability representation and skills and experience relevant to COIC activities.

The Board of Trustees is assisted in its work by (i) a Strategic Advisory Group made up of representatives from the Inns, the Bar Council and the Bar Standards Board, which normally meets twice a year; and (ii) a Management Sub-Committee of the Trustees (MSC) which is made up of the Sub/Under Treasurers of the Inns of Court and which meets six times a year, shortly in advance of meetings of the Trustees and/or Strategic Advisory Group. The creation of the MSC formalised and replaced the previous practice of the Sub/Under Treasurers of the Inns of Court meeting shortly before each meeting of the Trustees.

With regards to the work of the Inns of Court College of Advocacy the Trustees are assisted by a board of Governors and its sub-committees. With regards to the work of the Bar Tribunals Service, the Trustees are assisted by the input of the BTAS Strategic Advisory Board.

Three new Trustees were appointed during 2022 and two at present in 2023. To aid induction we insured, wherever possible, that new Trustees attended meetings prior to taking up post. COIC Trustees received papers prior to each meeting. Full guidance on Trustee duties was made available and the new Trustees were briefed to review roles, structures, priorities and responsibilities

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

STRUCTURE, GOVERNANCE AND MANAGEMENT (CONTINUED)

The Trustees are responsible for setting the pay and remuneration of the charity's employees including the key management personnel. Salary and pension payments to all COIC personnel are approved by the Trustees as part of the annual budget process, and over the more than nine years of the charity's operations this has resulted in near-inflationary increases that applied equally to all staff without regard to seniority. To aid the Trustees in determining what (if any) percentage increase is appropriate as part of this annual pay review process, research is undertaken to confirm the pay increases awarded in comparable organisations (most notably the four Inns of Court). The recruitment of any additional staff requires approval from the Trustees, and starting salary levels are also benchmarked so that they are compatible with those paid for similar roles elsewhere (again, particularly at the Inns of Court). Staff whose role changes significantly during their period of employment may have their salary reviewed to ensure it remains appropriate, and any increases deemed necessary must be approved by the Director of COIC.

CORPORATE GOVERNANCE

The following statement is intended to provide readers of COIC's Annual Report and Financial Statements a better understanding of its governance and legal structure at the date of the approval of this Annual Report.

COIC's Structure, Governance and Management is set out in the immediately preceding section of this report. COIC's Articles of Association date from 2014 and underpin the governing practices adopted by the Board. COIC's Statement of Purpose is:

Founded by the Inns of Court, COIC works with them in strengthening the rule of law through excellence in professional education and in maintaining the highest standards of professional conduct.

COIC's Trustees are legally responsible for the overall management and control of COIC. The Board of Trustees meets at least four times a year.

A Management Sub-Committee of the COIC Trustees was established in 2022. This is made up of the four Sub/Under-Treasurers (CEOs) of the Inns of Court who serve ex officio as Trustees and the Director of COIC. The Management Sub-Committee's role is to monitor and scrutinise the delivery of COIC's strategy, supporting and holding COIC's Executive to account in the oversight of COIC's operations and associated resources; and advise COIC's Executive on the suitability of proposed activities and associated expenditure.

The ICCA Governors advise the Trustees on all matters relating to the ICCA and its Bar Course. The Governors meet at least eight times a year to discuss current issues and to agree actions as required. This includes an annual Away Day, where matters of strategic and longer-term importance pertaining to the ICCA are considered. The Governors are assisted in their work by a number of sub-committees that focus on specific areas of business:

- Finance & Operations Committee
- International Committee
- Board of Examiners
- Appeals Committee

The ICCA Governors are responsible for the oversight of any regulatory responsibilities including compliance with the OfS's ongoing conditions of registration.

During 2023, COIC intends to develop and embed an Audit and Risk Management Framework into its work and strategy.

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

INTERNAL CONTROLS

Identifying and managing risk is a key part of the work of the Trustees and specifically the Management Sub Committee. This is addressed by the maintenance and development of a Risk Register that is discussed and updated as necessary.

The Risk Register includes an assessment of financial, operational, reputational and health and safety risks.

Internal controls are based on both the likelihood and potential impact of the risks occurring, and take into account mitigation measures that can be put in place. This approach identifies key risks and enables responses to be prioritised accordingly.

Trustees understand that it is their responsibility to ensure that an appropriate system of internal controls is maintained and reviewed as appropriate.

The Trustees and external auditors have not identified any significant internal control weaknesses or failures in the financial year under review or in the period up to the date that this Annual Report was approved.

TRUSTEES' RESPONSIBILITIES STATEMENT

The Trustees (who are also Directors of COIC for the purpose of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time of the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as we are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware; and
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

By order of the Board on and signed on its behalf by:

Signed:

(Trustee)

Name: The Rr Hon Lord Justice Nicholas Green Date: 17 May 2023

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF THE COUNCIL OF THE INNS OF COURT

Opinion

We have audited the financial statements of the Council of the Inns of Court for the year ended 31 December 2022 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2022 and of the charitable company's net movement in funds, including the income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006and the Office for Students Accounts Direction.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of trustees for the financial statements

As explained more fully in the trustees' responsibilities statement set out on page 6, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Trustees' Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

TO THE MEMBERS OF THE COUNCIL OF THE INNS OF COURT

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report (which includes the strategic report and the directors' report prepared for the purposes of company law) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the Trustees' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report (which incorporates the directors' report).

We have nothing to report in respect of the following matters in relation to the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the charitable company; or
- the charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Matters on which we are required to report in respect of the Office of Students

In our opinion in all material respects:

- funds administered by the charitable company for specific purposes during the year ended 31 December 2022 as disclosed in note 11 to the accounts have been applied for those purposes and manged in accordance with relevant legislation;
- funds provided by the OFS and Department for Education have been applied in accordance with the terms and conditions attached to them during the year ended 31 December 2022; and

We have nothing to report in respect of the following matters in relation to the Office for Students requires us to report where:

- grant and fee income as disclosed in note 4 to the accounts, has been materially misstated.
- Expenditure on access and participation activities for the financial year has been materially misstated.

Responsibilities of trustees for the financial statements

As explained more fully in the trustees' responsibilities statement set out on pages 6 to 7, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF THE COUNCIL OF THE INNS OF COURT (continued)

Based on our understanding of the charity and the environment in which it operates, we identified that the principal risks of non-compliance with laws and regulations related to compliance with employment law and health and safety regulations, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006, the Charities Act 2011 and the Office for Students Accounts Direction.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to management bias in certain accounting estimates. Audit procedures performed by the engagement team included:

Inspecting minutes of trustees meetings;

Inspecting correspondence with regulators and tax authorities;

Discussions with management including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;

Evaluating management's controls designed to prevent and detect irregularities;

Identifying and testing journals, in particular journal entries posted around the year-end or with unusual descriptions; and

Challenging assumptions and judgements made by management in their critical accounting estimates.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Thomas Wilson

(Senior Statutory Auditor)

Date: 17/5/23

for and on behalf of Haysmacintyre LLP

Statutory Auditor

10 Queen Street Place London

EC4R 1AG

THE COUNCIL OF THE INNS OF COURT STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2022

INCOME FROM:	Notes	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Total Funds 2021 £
Donations and legacies	2	1,930,020	_	1,930,020	1,589,840
Charitable activities	3	1,170,031	-	1,170,031	860,512
Investments		1,229	-	1,229	93
Other		-	-	-	7,155
TOTAL		3,101,280	-	3,101,280	2,457,600
EXPENDITURE ON:					
Charitable activities					
Training		2,614,929	-	2,614,929	2,684,418
Regulation		584,449	-	584,449	649,115
TOTAL	5	3,199,378	-	3,199,378	3,333,533
NET (EXPENDITURE)/INCOME		(98,098)	_	(98,098)	(875,933)
RECONCILIATION OF FUNDS					
Total funds brought forward		526,635	-	526,635	1,402,568
TOTAL FUNDS CARRIED FORWARD		£428,537		£428,537	£526,635

None of the company's activities were acquired or discontinued in the year.

There were no recognised gains or losses other than those included in the Statement of Financial Activities.

BALANCE SHEET

AS AT 31 DECEMBER 2022

	Notes	2022 £	2021 £
FIXED ASSETS			
Tangible assets	8	16,381	21,612
CURRENT ASSETS			
Debtors Cash at bank and in hand	9	362,734 461,046	36,106 755,788
		823,780	791,894
CREDITORS: Amounts falling due within one year	10	(411,624)	(286,871)
Net current assets		412,156	505,023
NET ASSETS		£428,537	£526,635
FUNDS			
Restricted Funds Unrestricted funds	12	482,537	526,635
TOTAL FUNDS		£482,537	£526,635

The accounts were approved by the Trustees and authorised for issue on

and signed on its behalf by:

Signed: Mr Chil

Name: The Rt Hon Lord Justice Nicholas Green

Date: 17 May 2023

Signed: Den Brown Mc.

(Trustee)

(Trustee)

Name: Janet Bignell KC

Date: 17 May 2023

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2022

	2022 £	2021 £
Cash flows from operating activities:	&	<i>3</i> ⊷
Net cash (used in)/provided by operating activities (see below)	(291,274)	(640,172)
Cash flows from investing activities:		
Purchase of fixed assets	(3,468)	(8,297)
Net cash used in investing activities	(3,468)	(8,297)
Change in cash and cash equivalents in the year	(294,742)	(648,469)
Cash and cash equivalents at the beginning of the year	755,788	1,404,257
Cash and cash equivalents at the end of the year	£461,046	£755,788
Reconciliation of net income to net cash flow from operating activities		
Net (expenditure)/income for the reporting period (as per the statement of financial activities)	(98,098)	(875,933)
Add depreciation	8,699	9,193
(Increase)/decrease in debtors	(326,628)	277,372
Increase/(decrease) in creditors	124,753	(50,804)
Net cash (used in)/provided by operating activities	£(291,274)	£(640,172)

ANALYSIS OF NET DEBT

	At 1 January 2022 £	Cash movements £	Non-cash movements £	At 31 December 2022 £
Cash at bank and in hand	755,788	(294,742)	-	461,046
	£755,788	£(294,742)	P-0	£461,046

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2022

1. ACCOUNTING POLICIES

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of financial statements is as follows:

Basis of Accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Statement of Recommended Practice for Charities (SORP 2015) (Second Edition, effective 1 January 2019) and the Companies Act 2006.

The Council of the Inns of Court meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

Preparation of the accounts on a going concern basis

Having considered future budgets and cash flows, the Trustees confirm that they have no material uncertainties about the entity's ability to continue as a going concern for the foreseeable future. The most significant uncertainty relates to the reliability and accuracy of future student number forecasts, since a significant (and growing) proportion of the charity's income is received in the form of fee payments from students. Since fee income is received no more than a month prior to the start of a course, the Trustees are alert to the potential impact of a sudden and unanticipated drop in student fee payments on the charity's finances.

Income

All incoming resources are included in the SOFA once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably. The following specific policies apply to categories of income:

Voluntary income donations & grants where related to performance and specific deliverables are accounted for as the charity earns the right to consideration by its performance. Where income is received in advance of its recognition it is deferred and included in creditors. Where entitlement occurs before income being received the income is accrued.

Course fees are accounted for in the period to which they relate.

Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs relating to the following categories:

Charitable Activities – Costs of charitable activities comprise all costs identified as wholly or mainly attributable to achieving the charitable objectives of the charity, including the costs of disseminating information in support of charitable activities. These costs include staff costs, wholly or mainly attributable support costs and an apportionment of general overheads.

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include office costs, finance, personnel, payroll and governance costs which support the Council's activities. The basis on which support costs have been allocated are shown below.

Governance costs – These comprise all costs identified as wholly or mainly attributable to ensuring the public accountability of the charity and its compliance with regulations.

Allocation of costs

Staff costs are allocated by the Trustees between direct charitable expenditure and support expenditure on the basis of time spent on these activities. Other costs are ascribed directly to the relevant heading.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2022

1. ACCOUNTING POLICIES (continued)

Pension costs

The Council of the Inns of Court operates a defined contributions scheme for the benefit of the employees. The assets of the Scheme are held independently from those of the charity an independently administered fund. The pension costs charged in the financial statements represents the contributions payable during the year.

Taxation

No provision has been made for corporation tax or deferred tax for The Council of the Inns of Court as it is a registered charity and is therefore exempt.

Restricted funds

Where grants are to be spent in accordance with terms agreed with the funders, the income and related expenditure are shown as 'Restricted'. Any unspent restricted income at the year-end is deferred for spending to future years.

Unrestricted funds

Core income and such other income for which there are no restrictions on the way it can be spent are termed 'Unrestricted'. Such unspent income at the year-end is termed 'Unrestricted funds'.

Fixed assets

All fixed assets are stated at cost less accumulated depreciation. Items costing less than £500 are not capitalised. The carrying values of other tangible fixed assets are reviewed for impairment if events or change in circumstances indicate the carrying value may not be recoverable.

Depreciation is provided at rates calculated to write off the cost, less any estimated residual value, of each asset evenly over its expect useful life, as follows:

Computer equipment

4 years

Office furniture

4 years

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and in hand includes bank accounts, cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Estimation uncertainty

In the view of the Trustees in applying the accounting policies adopted, no judgements were required that have a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2022

2.	DONATIONS AND LEGAC	CIES			2022	2021 £
	Grants received from the Inns	of Court towards ge	neral activities		£1,930,020	£1,589,840
3.	CHARITABLE ACTIVITI	ES - 2022	Unrestricted Funds £	Restricted Funds £	Total 2022 £	Total 2021 £
	Fee income Legal texts BSB Intake fee		1,001,742 72,174 96,115 £1,170,031	-	1,001,742 72,174 96,115 £1,170,031	708,676 65,146 86,690 £860,512
4.	GRANT AND FEE INCOM				2022	2021 £ 708,676
	Fee income from taught awar	as			£1,001,742 £1,001,742	£708,676
5.	ANALYSIS OF EXPENDIT	TURE - 2022				
		Direct Costs £	Support Costs	Governance Costs £	Total 2022 ₤	Total 2021 £
	Charitable activities: Training Regulation	1,916,833 300,743	682,192 278,986	15,904 4,720	2,614,929 584,449	2,684,418 649,115
		£2,217,576	£961,178	£20,624	£3,199,378	£3,333,533
	ANALYSIS OF EXPENDIT	ΓURE - 2021				
		Direct Costs £	Support Costs £	Governance Costs £	Total 2021 £	
	Charitable activities: Training Regulation	2,229,568 218,555	449,416 424,618	5,434 5,942	2,684,418 649,115	
		£2,448,123	£874,034	£11,376	£3,333,533	

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2022

Staff costs 241,858 210, content of related costs 211,127 106, content of related costs 11,127 66, content of related costs 7, content of related costs 80,	SUPPORT COSTS CONSIST OF:	2022	2021
Character Content Co			
1,127 16 16 18 18 18 18 18 18		241,858	210,0
Staff costs were as follows: No Trustees received any remuneration during the year. EMPLOYEES 1,291,040 1,298, National insurance contributions 1,291,040 1,298, National insurance contributions 1,291,040 14,600, Pension contributions 248,714 209, Staff costs were as follows: No Trustees received any remuneration during the year was as follows: No Employees during the year was as follows: 1,291,040 1,298, National insurance contributions 1,290, and and accounting the year was as follows: 1,291,040 1,298, National insurance contributions 2,48,714 209, and a part of the profession contributions 2,48,714 209, and a part of the profession contributions 2,48,714 209, and a part of the profession contributions 2,48,714 209, and a part of the profession contributions 2,48,714 209, and a part of the profession contributions 2,48,714 209, and a part of the profession contributions 2,48,714	Other staff related costs		16,8
Insurance	Establishment costs		396,0
Finance and accounting fees	Insurance		
Other professional fees 27,457 70,00 (10 costs) 42,269 42,269 78,800 78,800 78,800 78,800 78,800 78,800 78,800 78,800 78,800 78,800 78,800 800	Finance and accounting fees		
Office costs 42,269 42, 158 42, 269 42, 269 42, 269 42, 269 42, 269 42, 269 78, 84,760 78, 84,760 78, 874, 874, 874, 874, 874, 874, 874, 8	Other professional fees		
The costs 84,760 78, 890 890 E961,178 £874,	Office costs		
Bank charges 890 E961,178	IT costs		
### Auditor's remuneration	Bank charges		
Auditor's remuneration Other professional fees 13,200 11, Other professional fees 7,424 E20,624 £11,: E20,624 £11,: E20,624 £11,: E20,624 £11,: E20,624 £11,: E20,624 £11,: E10,624 £11,: E20,624 £11,: E10,624 £11,: E20,624 £11,: E11,: Other fees payable to the auditors (for other business support) amounted to £14,400 (2021: to £13,200) are included within support costs. No Trustees received any remuneration during the year. EMPLOYEES		£961,178	£874,0
Auditor's remuneration Other professional fees 13,200 11, Other professional fees 7,424 E20,624 £11,: E20,624 £11,: E20,624 £11,: E20,624 £11,: E20,624 £11,: E20,624 £11,: E10,624 £11,: E20,624 £11,: E10,624 £11,: E20,624 £11,: E11,: Other fees payable to the auditors (for other business support) amounted to £14,400 (2021: to £13,200) are included within support costs. No Trustees received any remuneration during the year. EMPLOYEES	GOVERNANCE COSTS	2022	202
Other professional fees $7,424$ £20,624 £11,: Other fees payable to the auditors (for other business support) amounted to £14,400 (2021: to £13,200) are included within support costs. No Trustees received any remuneration during the year. EMPLOYEES 2022 202 Staff costs were as follows: Wages and salaries 1,291,040 1,298,5 National insurance contributions 154,600 146,1 Pension contributions 248,714 209,5 E1,694,354 £1,654,5 The average number of employees during the year was as follows: No. No. Charitable activities 25 Management and support 2 As required in the Statement of Recommended Practice for Charities, the number of employees earning incontexcess of £60,000 is provided in £10,000 bands: £60,000 - £69,999 1 £70,000 - £79,999 1 £80,000 - £99,999 1 £100,000 - £199,999 1 £110,000 - £119,999 1 £110,000 - £119,999 1			£
Other fees payable to the auditors (for other business support) amounted to £14,400 (2021: to £13,200) are included within support costs. No Trustees received any remuneration during the year. EMPLOYEES 2022 202 £ £ £ Staff costs were as follows: Wages and salaries National insurance contributions 1154,600 Pension contributions 1154,600 248,714 209,5 The average number of employees during the year was as follows: Charitable activities 25 Management and support 2 As required in the Statement of Recommended Practice for Charities, the number of employees earning incontexcess of £60,000 is provided in £10,000 bands: £60,000 - £69,999 £70,000 - £79,999 £80,000 - £99,999 £100,000 - £19,999 £110,000 - £119,999 £110,000 - £119,999			11,3
Other fees payable to the auditors (for other business support) amounted to £14,400 (2021: to £13,200) are included within support costs. No Trustees received any remuneration during the year. EMPLOYEES Staff costs were as follows: Wages and salaries National insurance contributions National insurance contributions 154,600 146,1 Pension contributions 154,600 154,654,2 Pension contributions 154,600 154,600 154,654,2 Pension contributions 154,600 154,654,2 Pension contributions 154,600 154,654,2 Pension contributions 154,600 154,600 154,654,2 Pension contributions 154,600 154,654,2 Pension co	Other professional fees	7,424	
included within support costs. No Trustees received any remuneration during the year. EMPLOYEES 2022 £ £ £ Staff costs were as follows: Wages and salaries 1,291,040 1,298,5 National insurance contributions 154,600 146,1 Pension contributions 248,714 209,5		£20,624	£11,3
Staff costs were as follows: Wages and salaries 1,291,040 1,298,5 National insurance contributions 154,600 146,1 Pension contributions $248,714$ 209,5 El,694,354 £1,654,7 The average number of employees during the year was as follows: No. No Charitable activities 25 Management and support 2 As required in the Statement of Recommended Practice for Charities, the number of employees earning inconvexcess of £60,000 is provided in £10,000 bands: £60,000 - £69,999 1 £70,000 - £79,999 1 £80,000 - £89,999 3 £90,000 - £109,999 1 £100,000 - £109,999 1 £110,000 - £119,999 -	included within support costs. No Trustees received any remuneration during the year.	nted to £14,400 (2021: to £	13,200) an
Wages and salaries 1,291,040 1,298,5 National insurance contributions 154,600 146,1 Pension contributions 248,714 209,5 £1,694,354 £1,654,7 The average number of employees during the year was as follows: No. No Charitable activities 25 Management and support 27 As required in the Statement of Recommended Practice for Charities, the number of employees earning inconvexcess of £60,000 is provided in £10,000 bands: 1 £60,000 - £69,999 1 £70,000 - £79,999 1 £80,000 - £89,999 3 £90,000 - £99,999 1 £100,000 - £109,999 1 £100,000 - £119,999 - £110,000 - £119,999 -	included within support costs. No Trustees received any remuneration during the year.	2022	202
National insurance contributions 154,600 146,3 Pension contributions £1,694,354 £1,654,2 Ension contributions £1,694,354 £1,654,2 The average number of employees during the year was as follows: No. No Charitable activities 25 No. No Management and support 27 As required in the Statement of Recommended Practice for Charities, the number of employees earning incomexcess of £60,000 is provided in £10,000 bands: £60,000 - £69,999 1 £70,000 - £79,999 2 £80,000 - £89,999 3 £90,000 - £99,999 1 £100,000 - £109,999 1 £110,000 - £119,999 2 £110,000 - £119,999 2	included within support costs. No Trustees received any remuneration during the year. EMPLOYEES	2022	202
Pension contributions $248,714 209,5000$ £1,694,354 £1,654,354 £1	Included within support costs. No Trustees received any remuneration during the year. EMPLOYEES Staff costs were as follows:	2022 £	202 £
The average number of employees during the year was as follows: Charitable activities Management and support As required in the Statement of Recommended Practice for Charities, the number of employees earning incomexcess of £60,000 is provided in £10,000 bands:	included within support costs. No Trustees received any remuneration during the year. EMPLOYEES Staff costs were as follows: Wages and salaries	2022 £ 1,291,040	202 £ 1,298,5
Charitable activities No. No. Management and support 25 As required in the Statement of Recommended Practice for Charities, the number of employees earning incomexcess of £60,000 is provided in £10,000 bands: £60,000 - £69,999 1 £70,000 - £79,999 - £80,000 - £89,999 3 £90,000 - £99,999 1 £100,000 - £109,999 - £110,000 - £119,999 -	Included within support costs. No Trustees received any remuneration during the year. EMPLOYEES Staff costs were as follows: Wages and salaries National insurance contributions	2022 £ 1,291,040 154,600	202 £ 1,298,5 146,1
Charitable activities 25 Management and support 2 ————————————————————————————————————	Included within support costs. No Trustees received any remuneration during the year. EMPLOYEES Staff costs were as follows: Wages and salaries National insurance contributions	2022 £ 1,291,040 154,600 248,714	202 £ 1,298,5 146,1 209,5
Management and support 2 27 As required in the Statement of Recommended Practice for Charities, the number of employees earning incomexcess of £60,000 is provided in £10,000 bands: £60,000 - £69,999	Included within support costs. No Trustees received any remuneration during the year. EMPLOYEES Staff costs were as follows: Wages and salaries National insurance contributions Pension contributions	2022 £ 1,291,040 154,600 248,714	202 £ 1,298,5 146,1 209,5
As required in the Statement of Recommended Practice for Charities, the number of employees earning incomexcess of £60,000 is provided in £10,000 bands: £60,000 - £69,999	Included within support costs. No Trustees received any remuneration during the year. EMPLOYEES Staff costs were as follows: Wages and salaries National insurance contributions Pension contributions The average number of employees during the year was as follows:	2022 £ 1,291,040 154,600 248,714 £1,694,354	202 £ 1,298,5 146,1 209,5 £1,654,2
As required in the Statement of Recommended Practice for Charities, the number of employees earning incomexcess of £60,000 is provided in £10,000 bands: £60,000 - £69,999	Included within support costs. No Trustees received any remuneration during the year. EMPLOYEES Staff costs were as follows: Wages and salaries National insurance contributions Pension contributions The average number of employees during the year was as follows: Charitable activities	2022 £ 1,291,040 154,600 248,714 £1,694,354 ——— No. 25	202 £ 1,298,5 146,1 209,5 £1,654,2
excess of £60,000 is provided in £10,000 bands: £60,000 - £69,999 1 £70,000 - £79,999 - £80,000 - £89,999 3 £90,000 - £99,999 1 £100,000 - £109,999 - £110,000 - £119,999 -	Included within support costs. No Trustees received any remuneration during the year. EMPLOYEES Staff costs were as follows: Wages and salaries National insurance contributions Pension contributions The average number of employees during the year was as follows: Charitable activities	2022 £ 1,291,040 154,600 248,714 £1,694,354 No. 25 2	202 £ 1,298,5 146,1 209,5 £1,654,2 No.
£70,000 - £79,999	Included within support costs. No Trustees received any remuneration during the year. EMPLOYEES Staff costs were as follows: Wages and salaries National insurance contributions Pension contributions The average number of employees during the year was as follows: Charitable activities Management and support	2022 £ 1,291,040 154,600 248,714 £1,694,354 No. 25 2 27	202 £ 1,298,5 146,1 209,5 £1,654,2 No.
£80,000 - £89,999 3 £90,000 - £99,999 1 £100,000 - £109,999 - £110,000 - £119,999 -	Included within support costs. No Trustees received any remuneration during the year. EMPLOYEES Staff costs were as follows: Wages and salaries National insurance contributions Pension contributions The average number of employees during the year was as follows: Charitable activities Management and support As required in the Statement of Recommended Practice for Charities, the	2022 £ 1,291,040 154,600 248,714 £1,694,354 No. 25 2 27	202 £ 1,298,5 146,1 209,5 £1,654,2 No.
£90,000 - £99,999 1 £100,000 - £109,999 - £110,000 - £119,999 -	Included within support costs. No Trustees received any remuneration during the year. EMPLOYEES Staff costs were as follows: Wages and salaries National insurance contributions Pension contributions The average number of employees during the year was as follows: Charitable activities Management and support As required in the Statement of Recommended Practice for Charities, the excess of £60,000 is provided in £10,000 bands: £60,000 - £69,999	2022 £ 1,291,040 154,600 248,714 £1,694,354 No. 25 2 27 27 he number of employees ear	202 £ 1,298,5 146,1 209,5 £1,654,2 No.
£100,000 - £109,999 £110,000 - £119,999	Included within support costs. No Trustees received any remuneration during the year. EMPLOYEES Staff costs were as follows: Wages and salaries National insurance contributions Pension contributions The average number of employees during the year was as follows: Charitable activities Management and support As required in the Statement of Recommended Practice for Charities, the excess of £60,000 is provided in £10,000 bands: £60,000 - £69,999 £70,000 - £79,999	2022 £ 1,291,040 154,600 248,714 £1,694,354 No. 25 2 27 ————————————————————————————	202 £ 1,298,5 146,1 209,5 £1,654,2 No.
£110,000 - £119,999	included within support costs. No Trustees received any remuneration during the year. EMPLOYEES Staff costs were as follows: Wages and salaries National insurance contributions Pension contributions The average number of employees during the year was as follows: Charitable activities Management and support As required in the Statement of Recommended Practice for Charities, the excess of £60,000 is provided in £10,000 bands: £60,000 - £69,999 £70,000 - £79,999 £80,000 - £89,999	2022 £ 1,291,040 154,600 248,714 £1,694,354 No. 25 2 27 ————————————————————————————	202 £ 1,298,5 146,1 209,5 £1,654,2 No.
	included within support costs. No Trustees received any remuneration during the year. EMPLOYEES Staff costs were as follows: Wages and salaries National insurance contributions Pension contributions The average number of employees during the year was as follows: Charitable activities Management and support As required in the Statement of Recommended Practice for Charities, the excess of £60,000 is provided in £10,000 bands: £60,000 - £69,999 £70,000 - £79,999 £80,000 - £89,999 £90,000 - £99,999	2022 £ 1,291,040 154,600 248,714 £1,694,354 No. 25 2 27 the number of employees ear	202 £ 1,298,5 146,1 209,5 £1,654,2 No.
C100 000	included within support costs. No Trustees received any remuneration during the year. EMPLOYEES Staff costs were as follows: Wages and salaries National insurance contributions Pension contributions The average number of employees during the year was as follows: Charitable activities Management and support As required in the Statement of Recommended Practice for Charities, the excess of £60,000 is provided in £10,000 bands: £60,000 - £69,999 £70,000 - £79,999 £80,000 - £89,999 £90,000 - £99,999 £100,000 - £109,999	2022 £ 1,291,040 154,600 248,714 £1,694,354 No. 25 2 27 the number of employees ear	202 £ 1,298,5 146,1 209,5 £1,654,2 No.
	included within support costs. No Trustees received any remuneration during the year. EMPLOYEES Staff costs were as follows: Wages and salaries National insurance contributions Pension contributions The average number of employees during the year was as follows: Charitable activities Management and support As required in the Statement of Recommended Practice for Charities, the excess of £60,000 is provided in £10,000 bands: £60,000 - £69,999 £70,000 - £79,999 £80,000 - £89,999 £90,000 - £99,999 £100,000 - £109,999	2022 £ 1,291,040 154,600 248,714 £1,694,354 No. 25 2 27 the number of employees ear	202 £ 1,298,; 146,, 209,; £1,654,; No

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2022

As required by the Office for Students, the number of employees earning income in excess of £100,000 is provided in £5,000 bands:

	2022 No.	2021 No.
£120,000 - £124,999 £125,000 - £129,999	1	1 -
	2022 £	2021 £
HEAD OF PROVIDER'S REMUNERATION Basic salary Other remuneration/benefits	£126,436	123,957
Pension contributions	37,670	34,110
	£164,106	£158,067

Salary Sacrifice Arrangements: Please note that, as required in the *OfS's Regulatory Advice 9: Accounts Direction* the pension contribution figures above include additional contributions made by the Head of Provider as part of a salary sacrifice scheme, which results in the total remuneration figure being overstated (as the basic salary figure has not been adjusted to reflect the salary sacrifice). Total pension contributions made by COIC to the Head of Provider in 2022 (and 2021) were 15% of basic salary, in common with all COIC employees.

The Head of Provider's remuneration package is set with reference to other similar organisations, including the Inns of Court. It reflects the Head of Provider's responsibility not just over the ICCA (through which all its education offering is provided), but the Bar Tribunals and Adjudication Service, and over the cross-Inn collaborative function. The Head of Provider's remuneration is approved by the Board of Trustees, and the Head of Provider receives the same annual pay award as that given to all COIC staff.

In 2022 the Head of Provider's basic salary was 2.3 times the median pay of staff, where the median pay is calculated on a full-time equivalent basis for the salaries paid by the provider to its staff. In 2022 the Head of Provider's total remuneration was 2.6 times the median total remuneration of staff, where the median total remuneration is calculated on a full-time equivalent basis for the total remuneration by the provider of its staff.

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2022

8.	FIXED ASSETS - TANGIBLE ASSETS			
		Computer Equipment £	Office Furniture £	Total £
	COST			
	Balance bought forward 1 January 2022 Additions	49,286 -	35,008 3,468	84,294 3,468
	Balance carried forward 31 December 2022	49,286	38,476	87,762
	DEPRECIATION			
	Balance bought forward 1 January 2022 Charge in year	27,674 7,832	35,008 867	62,682 8,699
	Balance carried forward 31 December 2022	35,506	35,875	71,381
	NET BOOK VALUE			
	31 December 2022	£13,780	£2,601	£16,381
	31 December 2021	£21,612	£-	£21,612
9.	DEBTORS		2022 ₤	2021 £
	Trade debtors			
	Prepayments		237,321 114,357	460 35,646
	Accrued income		11,056	-
			£362,734	£36,106
10.	CREDITORS: amounts falling due within one year		2022 £	2021 €
	Trade creditors		116,251	63,809
	Accruals and deferred income		295,373	223,062
			£411,624	£286,871
	Deferred income comprises fees received in advance.			
	Movements in deferred income:			
	Deferred income at the start of the year Amounts released to income		38,697 (38,697)	61,050 (61,050)
	Amounts deferred in the year		130,320	38,697
	Deferred income at the end of the year		£130,320	£38,697

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2022

11. OPERATING LEASES

12.

The total of future minimum lease payments under non-cancellable operating leases are payable as follows:-

	2022 £	2021 £
Within one year	208,750	165,141
Between one and two years	417,501	417,501
Between two and five years	982,986	1,191,736
Detrices, the and are years		
RESTRICTED FUNDS - 2022		
		Balance
Balanc	ee	C/fwd

	Balance B/fwd 1.1.22 £	Income £	Expenditure £	Balance C/fwd 31.12.22 £
Bar Course	-	-	-	-
	£ -	£-	£-	£-
	×			

RESTRICTED FUNDS - 2021	Balance B/fwd 1.1.21 £	Income £	Expenditure £	Balance C/fwd 31.12.21 £
Bar course	639,376	-	(639,396)	-
	£639,376	£-	£(639,376)	£-

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2022

ALLOCATION OF NET ASSETS	BETWEEN FUNDS - 2022			
	Unrestricted Fund £	Restricted Fund £	2022 Total £	2021 Total £
Fixed assets	16,381		16,381	21,612
Current assets	823,780	-	823,780	791,894
Creditors	(411,624)	-	(411,624)	(286,871)
	£428,537	£-	£428,537	£526,635
ALLOCATION OF NET ASSETS	BETWEEN FUNDS - 2021			
ALLOCATION OF NET ASSETS	Unrestricted	Restricted	2021	2020
ALLOCATION OF NET ASSETS	Unrestricted Fund	Fund	Total	Total
ALLOCATION OF NET ASSETS	Unrestricted			
ALLOCATION OF NET ASSETS Fixed assets	Unrestricted Fund	Fund	Total £	Total £
	Unrestricted Fund £	Fund	Total	Total ₤ 22,508
Fixed assets	Unrestricted Fund £ 21,612	Fund £	Total £ 21,612	Total £
Fixed assets Current assets	Unrestricted Fund ₤ 21,612 791,894	Fund £	Total £ 21,612 791,894	Total £ 22,508 1,717,735

14. RELATED PARTY TRANSACTIONS

Four of the charity's Trustees are employed as Sub/Under-Treasurers of the Inns of Court, as follows:

Stephen Cartwright OBE - Under-Treasurer of the Honourable Society of Gray's Inn (from 7 October 2022)

Gregory Dorey CVO - Sub-Treasurer of the Honourable Society of the Inner Temple Christopher Ghika CBE (from 10 July 2023)

Anthony Harking OBE - Under-Treasurer of the Honourable Society of Gray's Inn (until 6 October 2022)

Guy Perricone - Under-Treasurer of the Honourable Society of the Middle Temple (from 2 May 2022 until 9 May 2023)

Anne Sharp - Under-Treasurer of the Honourable Society of Lincoln's Inn

Victoria Wallace DL (until 14 April 2022)

In addition each of the four Inns nominates one of its senior members to serve as its representative Trustee, as follows: Janet Bignell KC - The Honourable Society of Lincoln's Inn

Helen Davies KC - The Honourable Society of the Inner Temple (until 31 December 2022)

Chantal Aimee Doerries KC - The Honourable Society of the Middle Temple

Judge Jill Frances - The Honourable Society of the Inner Temple (from 1 January 2023)

Richard Whittam KC - The Honourable Society of Gray's Inn

The other trustee acts as the President and is a senior individual of one of the Inns. This was Desmond Browne QC (until 30 April 2022, a member of Gray's Inn) and the Rt Hon Lord Justice Nicholas Green (from 1 May 2022, a member of the Inner Temple).

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 DECEMBER 2022

The charity has the following transactions with the Inns:

- All of the Trustees are representatives of an Inn of Court and it is from the Inns that grants of £1,930,020 (2021: £1,589,840) are received towards general activities.
- Provision of HR support (for which COIC paid Middle Temple £3,600 in 2022 (2021 £4,500)).
- Payments for lunches (for which COIC paid the four Inns a total of £11,063 in 2022 (2021 £3,343)), accommodation (for which COIC paid the Inns £311,658 in 2022 (2021 £182,028)), room hire for teaching accommodation (for which COIC paid the Inns £37,500), and provision of payroll processing (for which COIC paid Middle Temple £3,600 in 2022 (2021 £4,500).

There were no other related party transactions in the year.

15. FINANCIAL INFORMATION - 2021 STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total Funds 2021 £
INCOME FROM:			
Donations and legacies Charitable activities Investments Other	1,589,840 860,512 93 7,155	- - - -	1,589,840 860,512 93 7,155
TOTAL	2,457,600	-	2,457,600
EXPENDITURE ON:			
Charitable activities Training Regulation	2,045,042 649,115	639,376	2,684,418 649,115
TOTAL	2,694,157	639,376	3,333,533
NET (EXPENDITURE)	(236,557)	(639,376)	(875,933)
RECONCILIATION OF FUNDS			
Total funds brought forward	763,192	639,376	1,402,568
TOTAL FUNDS CARRIED FORWARD	£526,635	£-	£526,635

